ANNEX C (OPERATIONS) to TRADOC Mobilization and Operations
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1. SITUATION.

    a. Enemy Forces. ANNEX B, Intelligence.

    b. Friendly Forces. (See basic plan).

    c. Assumptions. (See basic plan).

2. MISSION. On order, TRADOC supports FORSCOM to mobilize
Reserve Component (RC) units, deploy Active Component (AC) and RC
units, and demobilize RC units; assumes command of selected RC
units; expands the institutional training base; provides other
training support as required; establishes CONUS Replacement
Centers (CRC); provides battle rostered operations teams; and
expedites combat developments and doctrinal publications.

3. EXECUTION.

    a. Concept of Operations. (See basic plan).

    b. Tasks. (Also see paragraph 3.b. of basic plan).

        (1) Operations Directorate, Office of the Chief of
Staff:

        (a) Develop and coordinate overall TRADOC mobilization
planning and execution.

        (b) Coordinate operational and mobilization plans with
other Major Army Commands (MACOMs) and DA.

        (c) Activate the TRADOC Emergency Operations Center
(EOC).

        (d) Coordinate TRADOC mobilization, sustainment and
demobilization operations, as applicable.

        (e) Direct TRADOC staff and installations to execute
plans in support of approved operation plans, as required.

        (f) Maintain oversight of the deployment of AC forces
and the mobilization and deployment of RC forces through TRADOC
installations.

        (g) Serve as the TRADOC proponent for policy, plans and
guidance in support of military operations, to include
mobilization, deployment, sustainment, and demobilization.
Designate responsibility for operational and supporting

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functional actions. Exercise overall coordination of these
actions to support approved operation plans or contingency
operations.

　　　　(h) Develop and issue plans, policy, and guidance to the
TRADOC staff, major subordinate commands, and TRADOC installa-
tions for the preparation and execution of plans.

　　　　(i) Request Division (IT) units, CRC battalions and
Garrison Support Units (GSU) to support the TRADOC missions.

　　　　(j) Coordinate required liaison.

　　　　(2) Deputy Chief of Staff for Training (DCST):

　　　　(a) Designated the DA executing agent for development of
the Mobilization Army Program for Individual Training (MOB
ARPRINT), the peacetime plan for expanding the institutional
training base during mobilization. Develop, determine, and
validate, based on mobilization training requirements projected
by DA DCSPER, the time phased, incremental input requirements for
all Army individual training courses conducted at TRADOC, U.S.
Army Medical Command (MEDCOM), U.S. Army Special Operations
Command (USASOC) and U.S. Army Materiel Command (AMC) schools and
training centers. Consider each level of mobilization where
applicable.

　　　　(b) Conduct mobilization training, including common task
and MOS-specific refresher training and/or reclassification
training, as appropriate, for Individual Ready Reserves (IRR)
involuntarily ordered to active duty (except MOS-specific
training of IRR members with medical and Special Operation Forces
(SOF) specialties).

　　　　(c) Determine training capability and training resource
requirements for TRADOC schools and training centers to
accomplish projected training requirements. Consider each level
of mobilization, where applicable. Document capability and
requirements data in prescribed MOB ARPRINT format into the Army
Training Requirements and Resources System (ATRRS).

　　　　(d) When directed by HQDA, expand the training base
during Presidential Selected Reserve Call-up (PSRC), partial
mobilization, and full mobilization.

　　　　(e) Coordinate TRADOC support to Department of the Army
(DA) Deputy Chief of Staff for Logistics (DCSLOG) requests for

military training of foreign government personnel through
Security Assistance programs.

      (f) Ensure all soldiers are provided at least 12 weeks
of basic training or its equivalent before deployment.

      (g) In coordination with AG Directorate, DCSBOS and DA
Deputy Chief of Staff for Personnel (DCSPER), ensure TRADOC
instructor personnel, including members of mobilized training
units, are exempt from redistribution actions, unless directed
otherwise by HQDA.

      (3) Deputy Chief of Staff for Base Operations Support
(DCSBOS).

      (a) Develop plans and procedures to move all non-unit
related personnel (NRP) designated for the theater of operations
through a CRC. Include military from all services as well as DA
civilian, Red Cross, and contractor personnel.

      (b) Plan for and, on order, establish CRCs to support
military operations during PSRC, partial and full mobilization.

      (c) Plan facility construction per requirements in
support of approved operational plans under PSRC, partial and
full mobilization.

      (d) Manage the TRADOC Individual Mobilization Augmentee
(IMA) program to support military operations within the
priorities established by Operations Directorate.

      (e) Develop and manage the TRADOC Family Assistance
Program to care for families during all levels of mobilization.

      (f) Validate logistics support required to execute
TRADOC missions in support of approved operation plans or
contingency operations under PSRC, partial and full mobilization.

      (g) Provide guidance on format requirements for
logistics status reports during operation plan execution and
contingency operations.

      (h) In conjunction with Deputy Chief of Staff for
Training (DCST), make sure TRADOC instructor personnel and equip-
ment, including members of mobilized training units, are exempt
from redistribution actions, unless directed otherwise by HQDA.

(i)   Develop, and submit to DA for approval, operational
projects required to support approved operational plans IAW AR
710-1.

(j)   Plan for and redistribute, on order, TRADOC
personnel and materiel IAW DA priorities for military operations
under all levels of mobilization.

(k)   Develop guidance for TRADOC contracting
organizations to support all levels of TRADOC mobilization,
deployment and demobilization missions.

(l)   Develop guidance for TRADOC installations to provide
Chaplain and religious support for all TRADOC mobilization,
deployment and demobilization missions.

(m)   Develop guidance for HQ TRADOC and installations for
law enforcement and security for all TRADOC mobilization, deploy-
ment and demobilization missions.

(n)   Coordinate with Health Services Command to provide
adequate medical support to TRADOC Schools and U.S. Army Training
Center reception and training operations at all installations
hosting TRADOC training activities during mobilization.

(4)   Deputy Chief of Staff for Resource Management
(DCSRM).

(a)   Develop a TRADOC personnel and equipment
augmentation support package for each level of mobilization
(PSRC, partial mobilization, full mobilization) for identified
resource shortages. Document these requirements on Mobilization
Tables of Distribution and Allowances (MOBTDAs) IAW current
priorities.

(b)   Review proposed PSRC and partial mobilization
augmentation packages of TRADOC staff and subordinate commands
and installations during peacetime.

(c)   Develop fiscal plans and policies to support
mobilization operations throughout TRADOC.

(5)   The Deputy Chief of Staff for Intelligence (DCSINT),
provides intelligence support for operations, contingencies, and
all levels of mobilization.

(6)   Other TRADOC staff. Assist Operations Directorate
in developing and executing TRADOC mobilization and operations

planning guidance within their functional and special areas of
expertise.

      (7) TRADOC installations.

      (a) Develop a detailed mobilization, deployment, and
demobilization plan.

      (b) Develop plans to expand the TRADOC training base IAW
ANNEX T; as directed, provide Mobile Training Teams (MTTs) and
New Equipment Training Teams (NETTs).

      (c) Command and control assigned or attached RC units,
when mobilized.

      (d) Plan for and, on order, establish CRC (those
installations with a CRC mission--Forts Benning, Bliss, Gordon,
Knox, Leonard Wood, and Sill) to support military operations
during PSRC, partial and full mobilization.

      (e) In coordination with the Medical Command, provide
sufficient on-post, non-medical facilities adjacent to military
hospitals to meet minimum medical bed requirements and minimal
care patient requirements.

      (f) Coordinate and provide support to mobilized units
IAW AR 5-9.

      (g) Establish in mobilization plans, when applicable, a
prioritized list of claimants for use of installation
facilities.

      (h) Provide members for TRADOC Battle Rostered
Operations Teams, as directed.

      (i) Coordinate the movement of assigned mobilized units
from home station to the Power Projection Platform (PPP) or Power
Support Platform (PSP) installation (formerly MOBSTA).

      (j) Submit specific RC unit requirements to FORSCOM for
CONUS-based missions beyond TRADOC capability; info copy to HQ
TRADOC, ATTN: ATCS-EOC.

      (k) Develop Garrison Augmentation Units (personnel and
equipment), and individual personnel and equipment augmentation
packages for PSRC and partial mobilization. Document these
assets on MOBTDAs IAW current planning and priorities established
by HQ TRADOC to augment peacetime staffs.

(l) Make sure supported units (AC and RC) validate
current Unit Status Report (USR) or submit USR update within 72
hours of DA direction by message through FORSCOM.

(m) Coordinate with local Army and Air Force Exchange
Service (AAFES) authorities to use AAFES stocks in mobilization
plans, IAW Memorandum of Understanding (MOU) between DA and
AAFES.

(n) The installation mobilization planner, normally
assigned to the DPTM, is the installation commander's primary
mobilization planner regarding all installation mobilization
missions. He serves as the focal point for coordination of all
mobilization planning and execution activities at the
installation to accomplish assigned mobilization missions (unit
deployment/redeployment, training base expansion, and individual
replacement, operations).

   c. Coordinating Instructions. (Also see paragraph 3.c. of
basic plan.)

(1) Report TRADOC missions beyond installations and/or
schools capability to HQ TRADOC, ATTN: ATCS-EOC. HQ TRADOC
identifies resources and forwards status to HQDA.

(2) Cross-level personnel and equipment IAW Army
Mobilization and Operations Planning and Execution System
(AMOPES) and FORSCOM Mobilization and Deployment Planning System
(FORMDEPS). CONUS training base units, both AC and RC, are
exempt from cross-leveling and redistribution of TRADOC assigned
instructor personnel and the equipment required to perform the
training mission, unless directed otherwise by HQDA through HQ
TRADOC. TRADOC installations may internally redistribute
instructors and training equipment to fulfill missions or may
accept one-for-one exchange of deployable for non-deployable
soldiers who are accredited. After cross-leveling, immediately
inform TRADOC and FORSCOM of total actions completed.

(3) Use routine personnel requisitioning procedures to
identify shortages after cross-leveling or redistributing actions
are complete. Send requests to HQ TRADOC, ATTN: ATCS-EOC.

(4) Identify historically significant documentation in
support of an operation, contingency and all levels of
mobilization. Establish and maintain files for this
documentation, and transfer to the Office of the Command
Historian when no longer required for current operations.

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4. ADMINISTRATION AND LOGISTICS. (See basic plan).

5. COMMAND AND SIGNAL. (Also see basic plan).

a. Command.
        (1) Operations Directorate is TRADOC's overall proponent
for TRADOC mobilization, deployment, sustainment, redeployment
and demobilization planning, guidance and execution, and is the
TRADOC proponent for TMOPES.

        (2) DCSBOS is HQDA's executing agent for CONUS Replace-
ment Centers (CRC).

        (3) DCST is HQDA's executing agent for MOB ARPRINT
development.

b. Information Systems. (See ANNEX K).

                         HARTZOG
                         GEN

OFFICIAL:

BAKER
Director, Operations

Appendixes:
     1 - Commander's Situation Report (SITREP)

Appendix 1 (Commander's Situation Report (SITREP)) to ANNEX C (OPERATIONS) to TMOPES 1-97

1.   TRADOC supports FORSCOM in its mission as DA executing agent for CONUS force mobilization, deployment, redeployment, and demobilization planning and execution. TRADOC installations and activities submit a daily situation report (SITREP), a narrative report, in format specified by FORMDEPS, Volume IX, and USMTF SITREP format found in the Joint Users Handbook for Message Text Formats (JUH-MTF), DA Pam 25-7, page 3-178-1, as modified by para 5, below, to HQ FORSCOM, HQ TRADOC, CONUSA.

2.   SUBMITTED TO. The daily SITREP is submitted to HQ TRADOC, ATTN: ATCS-EOC. Submitting commanders indicate other MACOMs, installations, schools, training centers (training divisions) and activities as information addressees as appropriate. HQ TRADOC submits a daily SITREP to HQDA and provides an information copy to other MACOMs and subordinate elements.

3.   WHEN SUBMITTED. Unless directed otherwise submit SITREP daily as of 2000Z, NLT 2200Z the same day. HQ TRADOC submits its daily SITREP to HQDA as of 2400Z daily.

4. HOW SUBMITTED. The report is submitted by record communications using immediate precedence and the classification indicated in the operational support execution order, or classification deemed appropriate by the submitting commander, in the absence of guidance.

5.   SPECIFIC REPORTING INSTRUCTIONS.

    a.   SITREPs clearly identify the operation supported by adding the operation name to the message report identification line.

    b.   Each paragraph and subparagraph is classified separately, using the lowest applicable security classification.

    c.   TRADOC specific reporting instructions. Add the following information on TRADOC specific missions, when appropriate.

        (1) GENTEXT/TRAINING/(Use Narrative). Discuss short-ages effecting training accomplishment. Commander's estimate summarizes key areas requiring HQ TRADOC action. In addition, provide the following detailed information.

Appendix 1 (Commander's Situation Report (SITREP)) to ANNEX C (OPERATIONS) to TMOPES 1-97

	BT	OSUT	AIT	OBC
Total trainees in training base:	_____	_____	_____	____
Projected grads next 24-hours:	_____	_____	_____	____

	IRR RTUP	IRR REFRESH	IRR RECLAS
Total trainees in training base:	_____	_____	_____
Projected grads next 24-hours	_____	_____	_____

Total Trainee Population: _____

      (2) GENTEXT/CRC OPERATIONS/(Use narrative). Discuss issues effecting CRC operational accomplishment. Identify areas requiring HQ TRADOC action. For reporting logistical support to CRC operations, see ANNEX D. In addition, provide the following detailed information.

Present individual processing capability: _____

Individuals in CRC - previous report: _____

Individuals received past 24-hours: _____

Individuals deployed past 24-hours: _____

Individuals in CRC - end of report period: _____

6. COMMANDER'S EVALUATION. TRADOC installation and activity commanders summarize key points from preceding SITREP paragraphs highlighting areas requiring HQ FORSCOM or HQ TRADOC action or decision, depending on appropriate operational control responsibility.